Financial Statements and Supplementary Information Years Ended June 30, 2022 and 2021



Financial Statements and Supplementary Information Years Ended June 30, 2022 and 2021

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# **Independent Auditor's Report**

The Board of Directors World Renew Grand Rapids, Michigan

#### **Opinion**

We have audited the financial statements of World Renew (the Organization), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (U.S. GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.



#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with U.S. GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

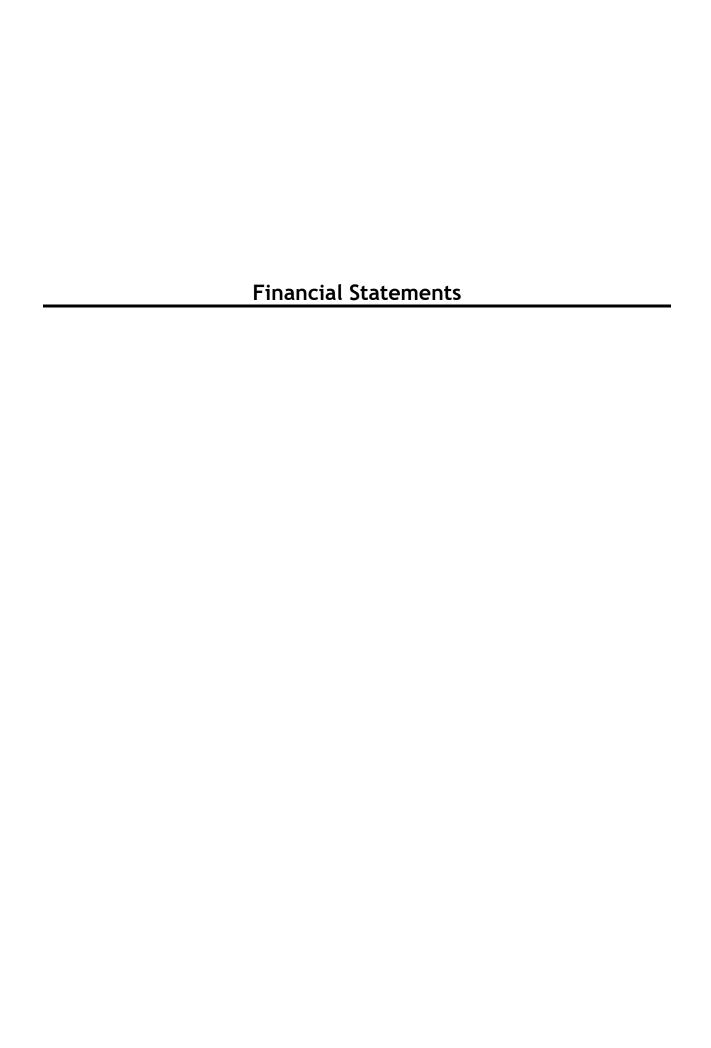
In performing an audit in accordance with U.S. GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of the Organization's internal control.
  Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

BDO USA, LLP

December 21, 2022



# **Statements of Financial Position**

June 30, 2022

	With	out	Donor Restri	ctic	ons	_	With Donor			
	Operating		Designated		Total		Restrictions	Total		
Assets										
Cash and cash equivalents Investments Other investments Field advances Due from World Renew in Canada	\$ 4,364,280 2,255,922 28,296 725,766 299,627	\$	- 6,617,589 - - -	\$	4,364,280 8,873,511 28,296 725,766 299,627	\$	9,719,439 - - - -	\$ 4,364,280 18,592,950 28,296 725,766 299,627		
Pledges and grants receivable Interest and other receivables Prepaid expenses Beneficial interest in assets	167,039 21,153 207,640		- - -		167,039 21,153 207,640		13,897 - -	180,936 21,153 207,640		
held by the Barnabas Foundation Construction in progress Property and equipment Less: accumulated depreciation	74,324 5,997,183 (592,954)		- - -		74,324 5,997,183 (592,954)		4,773,187 - - - -	4,773,187 74,324 5,997,183 (592,954)		
Total Assets	\$ 13,548,276	\$	6,617,589	\$	20,165,865	\$	14,506,523	\$ 34,672,388		
Liabilities and Net Assets										
Liabilities Accounts payable and accrued expenses Due to other Christian Reformed Church in North	\$ 517,782	\$	-	\$	517,782	\$	-	\$ 517,782		
America agencies Line of credit Annuities payable Overseas severance accrual	146,313 3,000,000 90,078 271,258		- - -		146,313 3,000,000 90,078 271,258		- - -	146,313 3,000,000 90,078 271,258		
Total Liabilities	4,025,431		-		4,025,431		-	4,025,431		
Net Assets Without donor restrictions With donor restrictions	9,522,845 -		6,617,589 -		16,140,434 -		- 14,506,523	16,140,434 14,506,523		
Total Net Assets	9,522,845		6,617,589		16,140,434		14,506,523	30,646,957		
Total Liabilities and Net Assets	\$ 13,548,276	\$	6,617,589	\$	20,165,865	\$	14,506,523	\$ 34,672,388		

# **Statements of Financial Position**

June 30, 2021

	With	out Donor Restr	ictions	- With Donor			
	Operating	Designated	Total	Restrictions	Total		
Assets							
Cash and cash equivalents Investments Other investments Field advances Pledges and grants receivable Interest and other receivables Prepaid expenses Beneficial interest in assets held by the Barnabas Foundation Construction in progress Property and equipment	\$ 1,072,937 12,656,961 18,613 529,802 319,855 34,337 202,213	\$ - 5,955,856 - - - - - -	\$ 1,072,937 18,612,817 18,613 529,802 319,855 34,337 202,213	\$ - 7,737,115 - 168,676 - - 5,195,870	\$ 1,072,937 26,349,932 18,613 529,802 488,531 34,337 202,213 5,195,870 193,045 611,259		
Less accumulated depreciation	(492,708)	-	(492,708)	-	(492,708)		
Total Assets	\$ 15,146,314	\$ 5,955,856	\$ 21,102,170	\$ 13,101,661	\$ 34,203,831		
Liabilities and Net Assets  Liabilities							
Accounts payable and accrued expenses Due to other Christian Reformed Church agencies Due to World Renew in Canada Annuities payable Overseas severance accrual	\$ 526,185 106,925 2,106,189 104,885 64,268	\$ - - - -	\$ 526,185 106,925 2,106,189 104,885 64,268	\$ - - - - -	\$ 526,185 106,925 2,106,189 104,885 64,268		
Total Liabilities	2,908,452	-	2,908,452	-	2,908,452		
Net Assets Without donor restrictions With donor restrictions	12,237,862	5,955,856 -	18,193,718	- 13,101,661	18,193,718 13,101,661		
Total Net Assets	12,237,862	5,955,856	18,193,718	13,101,661	31,295,379		
Total Liabilities and Net Assets	\$ 15,146,314	\$ 5,955,856	\$ 21,102,170	\$ 13,101,661	\$ 34,203,831		

# **Statements of Activities**

Year ended	l June 30	, 2022
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	With	out Donor Restric	ctions	With Dans	
	Operating	Designated	Total	With Donor Restrictions	Total
Revenues and Other Support Contributions - churches and individuals:					
Development programs Disaster programs Donated services for disaster	\$ 1,424,562 -	\$ - -	\$ 1,424,562 -	\$ 1,786,073 4,443,803	\$ 3,210,635 4,443,803
programs Unspecified	584,640 7,218,332	3,053,175	584,640 10,271,507	- 30,549	584,640 10,302,056
Total Contributions - Churches and Individuals	9,227,534	3,053,175	12,280,709	6,260,425	18,541,134
Other revenues: Grants from others Investment loss, net Net assets released from	14,961 (1,834,636)	-	14,961 (1,834,636)	1,265,901 -	1,280,862 (1,834,636)
restrictions Net assets released from	5,698,781	- (2.204.442)	5,698,781	(5,698,781)	-
designations  Total Revenues and Other Support	2,391,442 15,498,082	(2,391,442)	16,159,815	1,827,545	17,987,360
Expenses Program services:	13,470,002	001,733	10,137,013	1,027,543	17,767,300
Overseas development Disaster programs Domestic development Education and justice	9,604,918 3,628,259 29,662 1,368,799	-	9,604,918 3,628,259 29,662 1,368,799		9,604,918 3,628,259 29,662 1,368,799
Total Program Services	14,631,638		14,631,638	_	14,631,638
Support services: Fundraising Management and general	2,958,888 622,573	-	2,958,888 622,573	-	2,958,888 622,573
Total Support Services	3,581,461	-	3,581,461	-	3,581,461
Total Expenses	18,213,099	-	18,213,099	-	18,213,099
Changes in Net Assets, before change in beneficial interest	(2,715,017)	661,733	(2,053,284)	1,827,545	(225,739)
Change in Beneficial Interest in Assets Held by the Barnabas Foundation Contributions to the beneficial					
interest Distributions from the beneficial	-	-	-	1,500,000	1,500,000
interest Change in net assets in the beneficial interest			-	(1,351,793) (570,890)	(1,351,793) (570,890)
Total Change in Beneficial Interest in Assets Held by the Barnabas Foundation	_	_	_	(422,683)	(422,683)
Changes in Net Assets	\$ (2,715,017)	\$ 661,733	\$ (2,053,284)	\$ 1,404,862	\$ (648,422)

# **Statements of Activities**

Year ended June 30, 2021

<u>Year ended June 30, 2021</u>	With	out Donor Restric	tions	W. 5	
	Operating	Designated	Total	With Donor Restrictions	Total
Revenues and Other Support Contributions - churches and individuals: Development programs Disaster programs Donated services for disaster	\$ 2,150,105	\$ -	\$ 2,150,105	\$ 1,061,476 2,405,483	\$ 3,211,581 2,405,483
programs Unspecified	108,359 5,147,010	- 1,267,450	108,359 6,414,460	- 80,942	108,359 6,495,402
•	3,147,010	1,207,430	0,414,400	00,742	0,473,402
Total Contributions - Churches and Individuals	7,405,474	1,267,450	8,672,924	3,547,901	12,220,825
Other revenues: Grants from others Gain on sale of fixed assets Investment income, net Net assets released from	272,463 874,984 3,087,124		272,463 874,984 3,087,124	870,928	1,143,391 874,984 3,087,124
restrictions Net assets released from	4,019,431	(2.200.542)	4,019,431	(4,019,431)	-
designations	2,209,543	(2,209,543)	-	-	-
Total Revenues and Other Support	17,869,019	(942,093)	16,926,926	399,398	17,326,324
Expenses Program services: Overseas development Disaster programs Domestic development	8,287,471 2,599,080 3,119	- - -	8,287,471 2,599,080 3,119	- - -	8,287,471 2,599,080 3,119
Education and justice	1,394,888	<u>-</u>	1,394,888	-	1,394,888
Total Program Services	12,284,558	-	12,284,558	-	12,284,558
Support services: Fundraising Management and general	2,800,935 995,138	-	2,800,935 995,138	- -	2,800,935 995,138
Total Support Services	3,796,073	-	3,796,073	-	3,796,073
Total Expenses	16,080,631	-	16,080,631	-	16,080,631
Changes in Net Assets, before change in beneficial interest	1,788,388	(942,093)	846,295	399,398	1,245,693
Change in Beneficial Interest in Assets Held by the Barnabas Foundation Distributions from the beneficial					
interest Change in net assets in the	-	-	-	(656,741)	(656,741)
beneficial interest	-	-	-	1,028,104	1,028,104
Total Change in Beneficial Interest in Assets Held by the Barnabas Foundation	-	-	-	371,363	371,363
Changes in Net Assets	\$ 1,788,388	\$ (942,093)	\$ 846,295	\$ 770,761	\$ 1,617,056

# **Statements of Functional Expenses**

Year ended June 30, 2022

				Pro	gram Services					Sup	port Services			
	De	Overseas velopment	Disaster Programs		Domestic Development	Education and Justice	Prog	Total gram Services	Fundraising		Management and General	Supp	Total port Services	Total
Expenses														
Salaries	\$	2,357,894 \$		\$	1,412	\$ 430,941	\$	3,282,343	\$ 1,309,031	\$	705,486	\$	2,014,517	\$ 5,296,860
Employee benefits		804,976	169,608		706	164,648		1,139,938	509,179		231,487		740,666	1,880,604
Total Salaries and Employee Benefits		3,162,870	661,704		2,118	595,589		4,422,281	1,818,210		936,973		2,755,183	7,177,464
Home office costs:														
Operations		49,961	412,421		4,859	584,078		1,051,319	776,904		(499,929)		276,975	1,328,294
Printed materials		125	11,375		21	89,454		100,975	90,106		53		90,159	191,134
Travel		819	40,108		5,674	20,260		66,861	54,196		11,910		66,106	132,967
Facilities and equipment		133,524	420,137		-	67,783		621,444	207,731		155,860		363,591	985,035
Training/education		161,428	4,616		16,990	4,156		187,190	4,262		17,506		21,768	208,958
Promotional events and mailings		<u> </u>	1,268		<u> </u>	7,479		8,747	7,479		200		7,679	16,426
Total Home Office Costs		345,857	889,925		27,544	773,210		2,036,536	1,140,678		(314,400)		826,278	2,862,814
Field costs:														
Travel		192,555	129,257		-	_		321,812	-		-		-	321,812
Vehicle		167,692	37,382		-	_		205,074	-		-		-	205,074
Housing		253,244	87,850		-	-		341,094	-		-		-	341,094
Field office costs		378,517	15,590		-	-		394,107	-		-		-	394,107
Capital expenses		288,411	3,745		-	-		292,156	-		-		-	292,156
Training/education		146,351	· -		-	-		146,351	-		-		-	146,351
National staff costs		1,274,366	584,640		-	-		1,859,006	-		-		-	1,859,006
Objective costs:		, ,	,					, ,						, ,
Food production		1,077,623	-		-	-		1,077,623	-		-		-	1,077,623
Income generation		146,351	-		-	-		146,351	-		-		-	146,351
Health		573,074	-		-	-		573,074	-		-		-	573,074
HIV/AIDS awareness and prevention		38,262	-		-	-		38,262	-		-		-	38,262
Literacy		192,825	-		-	-		192,825	-		-		-	192,825
Community development		798,539	-		-	-		798,539	-		-		-	798,539
Diaconal development		27,625	-		-	-		27,625	-		-		-	27,625
Justice		444,782	-		-	-		444,782	-		-		-	444,782
Disaster relief		-	1,218,166		-	-		1,218,166	-		-		-	1,218,166
Other		95,974	-		-	-		95,974	-		-		-	95,974
Total Field Costs		6,096,191	2,076,630		-	-		8,172,821	-		-		-	8,172,821
Total Expenses	\$	9,604,918 \$	3,628,259	\$	29,662	\$ 1,368,799	\$	14,631,638	\$ 2,958,888	\$	622,573	\$	3,581,461	\$ 18,213,099

# **Statements of Functional Expenses**

Year ended June 30, 2021

				Progran	m Services				Sup	pport Services			
	Overseas Development	Dis Prog	aster rams	Dev	Domestic velopment	Education and Justice	Total ogram Services	Fundraising		Management and General	Supp	Total port Services	Total
Expenses													
Salaries	\$ 2,102,863			\$	- \$	560,594	3,157,161	\$ 1,216,599	\$	427,472	\$	1,644,071	\$ 4,801,232
Employee benefits	710,629	189	,009		-	211,218	1,110,856	518,436		131,527		649,963	1,760,819
Total Salaries and Employee Benefits	2,813,492	682	,713		-	771,812	4,268,017	1,735,035		558,999		2,294,034	6,562,051
Home office costs:													
Operations	178,021	472	,917		(2,421)	447,937	1,096,454	648,372		365,870		1,014,242	2,110,696
Printed materials	-		159		-	93,702	93,861	97,328		-		97,328	191,189
Travel	14	13	,416		-	3,007	16,437	7,612		85		7,697	24,134
Facilities and equipment	67,899	151	,756		-	64,930	284,585	295,772		66,850		362,622	647,207
Training/education	127,000		575		2,325	11,746	141,646	15,062		3,334		18,396	160,042
Promotional events and mailings	, -	2	,274		-	1,754	4,028	1,754		, <u>-</u>		1,754	5,782
Total Home Office Costs	372,934	641	,097		(96)	623,076	1,637,011	1,065,900		436,139		1,502,039	3,139,050
Field costs:													
Travel	86,411	37	,734		-	-	124,145	-		-		-	124,145
Vehicle	148,332		,986		_	-	173,318	_		_		_	173,318
Housing	280,588		,615		-	_	296,203	_		_		_	296,203
Field office costs	356,985		,934		-	-	371,919	_		_		_	371,919
Capital expenses	216,817		85		-	-	216,902	_		_		_	216,902
Training/education	88,490		-		_	_	88,490	_		_		_	88,490
National staff costs	1,056,434	108	,359		1,436	_	1,166,229	_		_		_	1,166,229
Objective costs:	.,000, .0 .		,		.,		.,,						.,,
Food production	816,434		_		-	_	816,434	_		_		_	816,434
Income generation	147,001		_		-	_	147,001	_		_		_	147,001
Health	452,138		_		_	_	452,138	_		_		_	452,138
HIV/AIDS awareness and prevention	34,752		_		_	_	34,752	_		_		_	34,752
Literacy	84,631		_		-	-	84,631	_		_		_	84,631
Community development	625,857		-		-	-	625,857	-		-		-	625,857
Diaconal development	40,497		_		_	_	40,497	_		_		_	40,497
COVID-19 aid to churches	-		_		1,779	_	1,779	_		_		_	1,779
Justice	311,198		-		-,	-	311,198	-		-		-	311,198
Disaster relief	-	1,073	.557		-	-	1,073,557	-		-		-	1,073,557
Other	 354,480		-			-	 354,480	 				<u> </u>	 354,480
Total Field Costs	 5,101,045	1,275	,270		3,215	-	6,379,530	-		-		-	6,379,530
Total Expenses	\$ 8,287,471	2,599	.080	Ś	3,119 \$	1,394,888	\$ 12,284,558	\$ 2,800,935	\$	995,138	\$	3,796,073	\$ 16,080,631

**World Renew** 

# **Statements of Changes in Net Assets**

	W	ithout Donor Restrictions	With Donor Restrictions	Total
Balance, July 1, 2020 Changes in net assets	\$	17,347,423 846,295	\$ 12,330,900 770,761	\$ 29,678,323 1,617,056
Balance, June 30, 2021 Changes in net assets		18,193,718 (2,053,284)	13,101,661 1,404,862	31,295,379 (648,422)
Balance, June 30, 2022	\$	16,140,434	\$ 14,506,523	\$ 30,646,957

# **Statements of Cash Flows**

Year ended June 30,	2022	2021
Cash Flows from Operating Activities Changes in net assets	\$ (648,422)	\$ 1,617,056
Adjustments to reconcile changes in net assets to net cash provided by (used in) operating activities:		
Change in value of annuities	3,732	(2,692)
Depreciation	138,520	70,194
Net realized loss on pledges receivable	50,000	-
Net realized gain on sale of investments	(167,114)	(2,712,251)
Net unrealized loss (gain) on investments	2,279,059	(137,648)
Net change in beneficial interest in assets held by the Barnabas Foundation	570,890	(1,028,104)
Net loss (gain) on disposal of property and equipment	14,865	(874,984)
Changes in assets and liabilities:	14,005	(074,704)
Field advances	(195,964)	(263,527)
Due to other Christian Reformed Church agencies	39,388	(364, 366)
Due from (to) World Renew in Canada	(2,405,816)	223,404
Pledges and grants receivable	257,595	77,114
Interest and other receivables	13,184	14,033
Prepaid expenses	(5,427)	88,257
Accounts payable and accrued expenses Overseas severance accrual	(8,403)	85,045
Overseas severance accruat	206,990	(2,764)
Net Cash Provided by (Used in) Operating Activities	143,077	(3,211,233)
Cash Flows from Investing Activities		
Proceeds from sale of property and equipment	-	1,170,085
Purchases of property and equipment	(5,320,342)	(206,393)
Contributions to the beneficial interest	(1,500,000)	-
Distributions from the beneficial interest	1,351,793	656,741
Sale of investments Sale of investments held by CRCNA Funds, LLC	6,000,000	26,158,608
Purchases of investments	(364,646)	(40,198,687)
Net Cash Provided by (Used in) Investing Activities	166,805	(12,419,646)
	100,003	(12, 117,010)
Cash Flows from Financing Activities Proceeds from line of credit	2 000 000	
Payments on annuity agreements	3,000,000 (18,539)	(20,837)
Net Cash Provided by (Used in) Financing Activities	2,981,461	(20,837)
Net Increase (Decrease) in Cash and Cash Equivalents	3,291,343	(15,651,716)
Cash and Cash Equivalents, beginning of year	1,072,937	16,724,653
Cash and Cash Equivalents, end of year	\$ 4,364,280	\$ 1,072,937

#### **Notes to Financial Statements**

### 1. Organization

World Renew (the Organization), a Michigan nonprofit corporation, operates under the direction of the Synod of the Christian Reformed Church. The purpose of the Organization is to provide technical and rehabilitation assistance, as well as disaster relief, on a worldwide basis.

The Organization's program services are described as follows:

- Overseas Development The Organization works overseas on community development by training people in agriculture, health, income earnings, literacy, small business development, and leadership skills in order to transform communities and improve lives. This is accomplished, in large part, through mentoring local non-government organizations in under-served communities.
- Disaster Programs The Organization provides disaster survivors with assistance. Overseas relief focuses on food, medicine, and other material aid. Domestic relief efforts focus on either granting funds to long-term recovery organizations or facilitating volunteer teams in order to conduct clean-up, needs assessment, and home reconstruction/repair to communities in disaster areas.
- Domestic Development The Organization equips and networks community development leaders to build community strength and seek just, sustainable transformation through strategic partnership with the Christian Reformed Church in North America (CRCNA) and with various U.S. churches.
- Education and Justice The Organization educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development.

# 2. Summary of Significant Accounting Policies

### **Basis of Presentation**

Revenues, contributions, grants, and investment income are reported as follows:

- Revenues are reported as increases in net assets without donor restrictions, unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions, unless their use is restricted by explicit donor stipulation. Expirations of net assets with donor restrictions (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. Contributions with donor-imposed restrictions where the restrictions are met in the same year as the contribution is received are reported as revenues without donor restrictions.
- Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional; that is, when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value.

#### **Notes to Financial Statements**

During the fiscal years ended June 30, 2022 and 2021, \$2,391,442 and \$2,209,543, respectively, was released from designation and moved to operating net assets without donor restrictions.

### Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect amounts reported therein. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may differ from those estimates.

#### Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and estimated highly liquid financial instruments with original maturities of less than three months when purchased.

# Concentrations of Credit Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist of cash and cash equivalents. The Organization places its cash and cash equivalents with high credit qualified institutions. At times, the amount of cash and cash equivalents may be in excess of the respective institutions' insurance limits. The Organization has not experienced any losses in such accounts, and management believes the Organization is not exposed to any unusual credit risk on cash and cash equivalents.

#### Investments

Investments are carried at fair value, as determined by quoted market prices and other measurement inputs. See Notes 5 and 6 for additional disclosures on investments.

#### Field Advances

Field advances represent holdings of overseas offices for use of current and future programs consisting of reconciled overseas bank accounts, petty cash holdings, staff advances, and, in certain offices, emergency evacuation funds.

# Pledges and Grants Receivable

Pledges and grants receivable consist of unconditional promises to give and are recorded in the year the promise is made. Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows.

The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contribution revenue. The interest rate used in computing the discount of the estimated future cash flows was 0.30% for pledges received in 2021. The discount was recognized as contributions revenue in 2022. An allowance for uncollectible contributions receivable is provided based on management's judgment, including such factors as prior collection history, subsequent collections, type of contribution, and nature of fundraising activity. Conditional promises to give are not included as revenue until the conditions are substantially met.

#### **Notes to Financial Statements**

#### Property, Equipment, and Depreciation

Property and equipment are carried at cost less accumulated depreciation. Property and equipment purchases of \$5,000 or more are capitalized and depreciated using the straight-line method over the estimated useful lives of the assets, which range from two to 40 years. Property and equipment, for use in international fields, are expensed at the time of purchase.

#### **Net Assets**

Net assets and changes therein are classified and reported as follows:

#### Net Assets Without Donor Restrictions

Net assets without donor restrictions are available for use at the discretion of the board of trustees (the Board) and/or management for general operating purposes. From time to time, the Board designates a portion of these net assets for specific purposes, which make them unavailable for use at management's discretion. The Board has designated a portion of net assets without donor restrictions as a quasi-term-endowment (an amount to be treated by management as if it were part of the donor-restricted term-endowment) for the purpose of securing the Organization's long-term financial viability. See Note 16 for further details.

#### Net Assets with Donor Restrictions

Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time, and/or purpose restrictions. The Organization reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires—that is, when a stipulated time restriction ends, or a purpose restriction is accomplished—the net assets are reclassified as net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions. See Notes 17 and 18 for further details.

# **Donated Services**

Donated services are reflected in the statements of activities to the extent that they are in accordance with accounting principles generally accepted in the United States of America. Skilled volunteer service hours of 19,521 and 3,797 were contributed to the Organization and recorded in the statements of activities in the amount of \$584,640 and \$108,359 as revenues and expenses during the years ended June 30, 2022 and 2021, respectively. The skills provided include management, construction trades, and accounting. Certain other donated services are not reflected in the financial statements inasmuch as these services do not create or enhance nonfinancial assets or require specialized skills. Volunteer service hours of approximately 27,500 and 6,200 were contributed to the Organization, but not reflected in the financial statements, during the years ended June 30, 2022 and 2021, respectively, by approximately 460 and 250 individuals, respectively.

#### **Donated Materials**

Donated materials are recorded in the financial statements when such donations are significant and meet the criteria of the Financial Accounting Standards Board (FASB) standard previously mentioned.

#### **Notes to Financial Statements**

#### **Grants from Others**

Grants from others are recorded as deferred revenue upon receipt of advances. Grant revenues are recognized as related expenses are incurred.

#### Cost Allocation Plan

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs incurred for the joint purpose of educating constituents and soliciting financial support have been allocated according to the amount the program and support services benefited. For the 2022 and 2021 fiscal years, respectively, these joint costs totaled \$1,867,784 and \$1,928,980, with an allocation of \$933,892 and \$964,490 to fundraising and an allocation of \$933,892 and \$964,490 to education and justice.

#### Investment Income, Net

Investment income consists of realized and unrealized gains and losses, interest and dividends, the change in the present value of annuities payable, and investment expenses.

# Functional Allocation of Expenses

The statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area of the Organization are reported as expenses of those functional areas. A portion of general and administrative costs that benefit multiple functional areas (indirect costs) have been allocated across programs and other support services based on the proportion of full-time employee equivalents of a program or other support service, versus the total organizational full-time employee equivalents.

#### **Income Taxes**

The Organization is exempt from federal income taxes due to its status as a not-for-profit corporation under Internal Revenue Code Section 501(c)(3), and contributions are deductible for federal income tax purposes. The Organization is not aware of any material uncertain tax positions.

#### **Subsequent Events**

Management has evaluated subsequent events through December 21, 2022, the date the financial statements were available to be issued. Based on evaluation, there were no matters identified that had significant impact on the financial statements presented.

On September 30, 2022, the Organization received notification of an additional \$1,500,000 beneficial interest related to trusts that donors have established at the Barnabas Foundation that designate the Organization as the primary beneficiary.

#### Notes to Financial Statements

# 3. Liquidity

The Organization's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

June 30,	2022	2021
Cash and cash equivalents, without donor restrictions Investments, without donor restrictions or board	\$ 4,364,280	\$ 1,072,937
designations	2,255,922	12,656,961
Other investments	28,296	18,613
Field advances	725,766	529,802
Due from World Renew in Canada	299,627	-
Pledges and grants receivable	167,039	165,781
Interest and other receivables	21,153	34,337
Beneficial interest in assets		
held by the Barnabas Foundation	174,500	381,993
Total	\$ 8,036,583	\$ 14,860,424

Pledges and grants receivable in the table above only include the amounts without donor restrictions to be received within one year of the statements of financial position date. Beneficial interest in assets held by the Barnabas Foundation include the amount to be released from restrictions within one year.

The assets above include Board-designated funds, as discussed in Note 15. While the Organization does not intend to spend these for a purpose other than determined by the Board, the funds could be made available for current operations, if necessary.

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

# 4. Property and Equipment

A summary of property and equipment is as follows:

June 30,	2022	2021
Land Buildings and leasehold improvements Vehicles and equipment	\$ 284,600 4,765,562 947.021	\$ 7,850 603,409
Total	\$ 5,997,183	\$ 611,259

Depreciation expense was \$138,520 and \$70,194 for the years ended June 30, 2022 and 2021, respectively.

#### 5. Investments

The Organization had directed the majority of its investments through CRCNA Funds, LLC (CRCNA Funds) until May 2021. CRCNA Funds holds investments of the participating agencies of the

#### Notes to Financial Statements

Christian Reformed Church, which are administered and managed by U.S. Trust. Participating agencies direct their investments into a money market account, a balanced portfolio, and a fixed-income portfolio, and are allocated their share of investment earnings and losses. In May 2021, these investments were transferred into accounts held directly by the Organization.

#### Investment Risk

The Organization invests in various securities, including government bonds, corporate bonds, equity funds, money market funds, and other debt instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term, and such changes could materially affect the amounts reported in the statements of financial position.

Investments are summarized as follows:

June 30,	2022	2021
Investments Held by World Renew: Fixed-income portfolio Balanced portfolio Cash equivalents	\$ 6,464,928 12,127,741 281	\$ 11,029,046 15,320,886
Total Investments	\$ 18,592,950	\$ 26,349,932
Other Investments	\$ 28,296	\$ 18,613

Investments are carried at fair value. Fair value is determined by closing market prices at fiscal year-end. Unrealized appreciation and depreciation of investments held at fair value as of the fiscal year-end is determined using the beginning of the fiscal year market value or purchase price, if acquired since that date. Purchase and sales of securities are recorded on a trade-date basis. Interest income is recorded on an accrual basis.

Total investment income (loss) of approximately \$(1,835,000) and \$3,087,000 for the years ended June 30, 2022 and 2021, respectively, represented reinvested investment and dividend income of approximately \$277,000 and \$237,000, net unrealized gain (loss) of approximately \$(2,279,000) and \$138,000, respectively, and realized investment gain of \$167,000 and \$2,712,000, respectively.

#### 6. Fair Value Measurements

In accordance with the FASB standard relating to fair value measurements, the Organization classifies its investments and annuities payable into Level 1, which refers to securities valued using quoted prices from active markets for identical assets; Level 2, which refers to securities and annuities not traded on an active market, but for which observable market inputs are readily available; and Level 3, which refers to securities and other investments valued based on significant unobservable inputs. The valuation technique utilized by the Organization for its Level 2 investments is the market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets. Annuities payable are valued at present value. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

#### **Notes to Financial Statements**

The following tables set forth by level, within the fair value hierarchy, a summary of the Organization's investments and annuities payable measured at fair value on a recurring basis:

June 30, 2022

	Level 1	Level 2	Level 3		Total
\$ 17	,304,516 \$ 21,550	1,288,434 -	•	\$	18,592,950 28,296
\$ 17	,326,066 \$	1,288,434	\$ 6,746	\$	18,621,246
\$	- \$	90,078	\$ -	\$	90,078
	Level 1	Level 2	Level 3		Total
\$ 23	,475,869 \$ 3,134	2,874,063	•	\$	26,349,932 18,613
\$ 23	,479,003 \$	2,874,063	\$ 15,479	\$	26,368,545
\$	- \$	104,885	\$ -	\$	104,885
	\$ 17	\$ 17,304,516 \$ 21,550 \$ 17,326,066 \$ \$ - \$ Level 1 \$ 23,475,869 \$ 3,134	\$ 17,304,516 \$ 1,288,434 21,550 - \$ 17,326,066 \$ 1,288,434 \$ - \$ 90,078 Level 1 Level 2 \$ 23,475,869 \$ 2,874,063 3,134 - \$ 23,479,003 \$ 2,874,063	\$ 17,304,516 \$ 1,288,434 \$ - 6,746 \$ 17,326,066 \$ 1,288,434 \$ 6,746 \$ - \$ 90,078 \$ - \$    Level 1	\$ 17,304,516 \$ 1,288,434 \$ - \$ 6,746 \$ 17,326,066 \$ 1,288,434 \$ 6,746 \$ \$ - \$ 90,078 \$ - \$ \$    Level 1

The change in the Organization's Level 3 investment was due to a net unrealized loss of \$8,733 and \$6,351 for the years ended June 30, 2022 and 2021, respectively.

# 7. Pledges and Grants Receivable

Pledges and grants receivable consist of the following unconditional promises to give:

June 30,	2022	2021
Amount due in less than one year Amount due in one to five years	\$ 180,936 -	\$ 334,921 155,000
Total Pledges and Grants Receivable	180,936	489,921
Less: discount	-	(1,390)
Total	\$ 180,936	\$ 488,531

# 8. Line of Credit

The Organization has available borrowings under a revolving bank line-of-credit agreement. The agreement provides for borrowings of up to \$3,000,000 at June 30, 2022. Interest on borrowings is payable monthly at 3.00% above the Secured Overnight Financing Rate (SOFR) rate (effectively 4.27% at June 30, 2022). The line of credit is secured by the building. The agreement matures in December 2023. There was \$3,000,000 outstanding as of June 30, 2022. The line of credit subjects the Organization to certain covenants, with which the Organization was in compliance as of June 30, 2022.

#### **Notes to Financial Statements**

### 9. Annuities Payable

Donors have transferred assets to the Organization in exchange for the right to receive a predetermined return during their lifetime (an annuity). A portion of the transfer is considered to be a charitable contribution for income tax purposes. Upon receipt of the transfer, the Organization records a liability for the annuity payable at the present value of future payments based on life expectancy and the midterm federal rate for U.S. treasury bills for the month the contract is written with the same maturity as the average life expectancy of the annuitants. The difference between the liability recognized for the annuity and the amount of the transfer is recognized as unrestricted contribution income at the date of the gift, unless the gift portion is restricted. Annuity payments are charged against the liability which, at the end of each fiscal year, is adjusted to the present value of future payments based on life expectancy—utilizing the Internal Revenue Service (IRS) life expectancy tables for males and females—and the interest rate commensurate with the remaining expected term of the contract (3.8% to 8.0% at June 30, 2022). The resulting adjustment is netted against investment income in the statements of activities.

# 10. Conditional Support

The Organization has been identified as the primary beneficiary of charitable gift annuities that donors have entered into with the Barnabas Foundation. These are considered conditional contributions, as the Organization receives no funds until the donor's death. The total amount of these conditional contributions was approximately \$529,800 and \$536,700 at June 30, 2022 and 2021, respectively. Conditional promises to give are not recognized as revenue until they become unconditional, that is, when the conditions on which they depend are substantially met.

# 11. Due from (to) World Renew in Canada

Disaster programs, overseas development projects, management and general expenses, and certain fundraising costs are funded jointly by the Organization and World Renew in Canada. Payable to or receivables from World Renew in Canada result depending on the original funding source of these shared costs. The amount due from (to) World Renew in Canada was approximately \$299,600 and \$(2,106,200) for the years ended June 30, 2022 and 2021, respectively.

# 12. Employee Retirement Plan

The Organization contributes to the Christian Reformed Church Employees' Savings Plan, a defined contribution retirement plan for the benefit of covered employees. The Organization's obligation to the plan is limited to a matching contribution of up to 4% of eligible wages, with employer discretionary contributions equaling 6% of eligible wages of qualified employees for the years ended June 30, 2022 and 2021.

Retirement plan contribution expense for the years ended June 30, 2022 and 2021 amounted to approximately \$476,900 and \$434,900, respectively, for the plan.

#### **Notes to Financial Statements**

# 13. Transactions with Other Christian Reformed Church Agencies

#### Transactions with Other Christian Reformed Church Agencies

The Organization incurred charges of approximately \$349,700 and \$388,400 in 2022 and 2021, respectively, for administrative support, copying, mailing, and other services. The Organization also incurred charges during 2022 and 2021 of approximately \$203,000 and \$302,700, respectively, from the CRCNA for support charges related to the financial services function, and approximately \$111,800 and \$267,400, respectively, of allocated building occupancy expense. The Organization made grants to or paid project expenses on behalf of other Christian Reformed Church entitles totaling approximately \$21,300 and \$32,500 in 2022 and 2021, respectively.

# Amount Due to Other Christian Reformed Church Agencies and Borrowing Agreement

The Organization's amount due to other Christian Reformed Church agencies was approximately \$146,300 and \$106,900 at June 30, 2022 and 2021, respectively.

The Organization manages some of its cash in conjunction with the Christian Reformed Church cash management system at Huntington National Bank. The CRCNA may loan or borrow funds of participating agencies. The Organization has authorized the use of its funds held in its Huntington National Bank account as collateral for borrowings of the CRCNA, up to a \$2,000,000 limit.

#### 14. Term Endowments

The Organization has established two term endowment funds in order to apply certain types of financial support received against the Organization's financial operations over an extended period of time.

The first of these term endowments, called the Joseph Fund, consists of both Board-designated funds, representing unrestricted estate monies received, and donor-restricted funds - charitable contributions donors have stipulated for the Joseph Fund. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

The second of these term endowments, called the Village Savings and Loan Fund, consists of donor-restricted funds - charitable contributions donors have stipulated for the Village Savings and Loan Fund. These funds are included within the overseas development category of restricted net assets. In the first year and subsequent 14 years, approximately 6.67% is released to operations meeting certain program criteria.

As required by U.S. GAAP, net assets associated with these term endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

### Notes to Financial Statements

In fiscal years ended June 30, 2022 and 2021, the Organization had the following changes in Board-designated and donor-restricted term endowments:

	illage Savings nd Loan Fund With Donor Restrictions	Boa	Joseph Fund ird-Designated	Joseph Fund With Donor Restrictions
Balance, July 1, 2020 Gifts received and adjustments Releases	\$ 195,005 109,681 (130,555)	\$	6,897,949 1,267,450 (2,209,543)	\$ 233,446 80,941 (67,287)
Balance, June 30, 2021 Gifts received and adjustments Releases	174,131 1,250 (26,158)		5,955,856 3,053,175 (2,391,442)	247,100 30,549 (69,684)
Balance, June 30, 2022	\$ 149,223	\$	6,617,589	\$ 207,965

# 15. Beneficial Interest in Assets Held by the Barnabas Foundation

The Organization has a beneficial interest in the net assets of the Barnabas Foundation related to trusts that donors have established at the Barnabas Foundation that designate the Organization as the primary beneficiary. This beneficial interest is adjusted annually to reflect the changes in the net assets of these trusts and amounts transferred to the Organization during the reporting period.

The total changes in beneficial interest in the net assets of the Barnabas Foundation are summarized as follows:

Year ended June 30,	2022	2021
Beginning Balance	\$ 5,195,870	\$ 4,824,507
Change in beneficial interest in the net assets held by the		
Barnabas Foundation before contributions	(570,890)	1,028,104
Contributions from donors to the beneficial interest	1,500,000	-
Distributions to the Organization	(1,351,793)	(656,741)
Ending Balance	\$ 4,773,187	\$ 5,195,870

#### 16. Net Assets Without Donor Restrictions

The Organization's net assets without donor restrictions are comprised of undesignated and Board-designated amounts for the following purposes:

June 30,	2022	2021
Net Assets Without Donor Restrictions Undesignated (operating) Board-designated for Joseph Fund	\$ 9,522,845 6,617,589	\$ 12,237,862 5,955,856
Total Net Assets Without Donor Restrictions	\$ 16,140,434	\$ 18,193,718

#### **Notes to Financial Statements**

The Board-designated Joseph Fund represents unrestricted estate monies received. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

#### 17. Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

June 30,	2022	2021
Overseas development Disaster programs Joseph Fund	\$ 7,016,199 7,282,359 207,965	\$ 6,955,325 5,899,236 247,100
Total Net Assets with Donor Restrictions	\$ 14,506,523	\$ 13,101,661

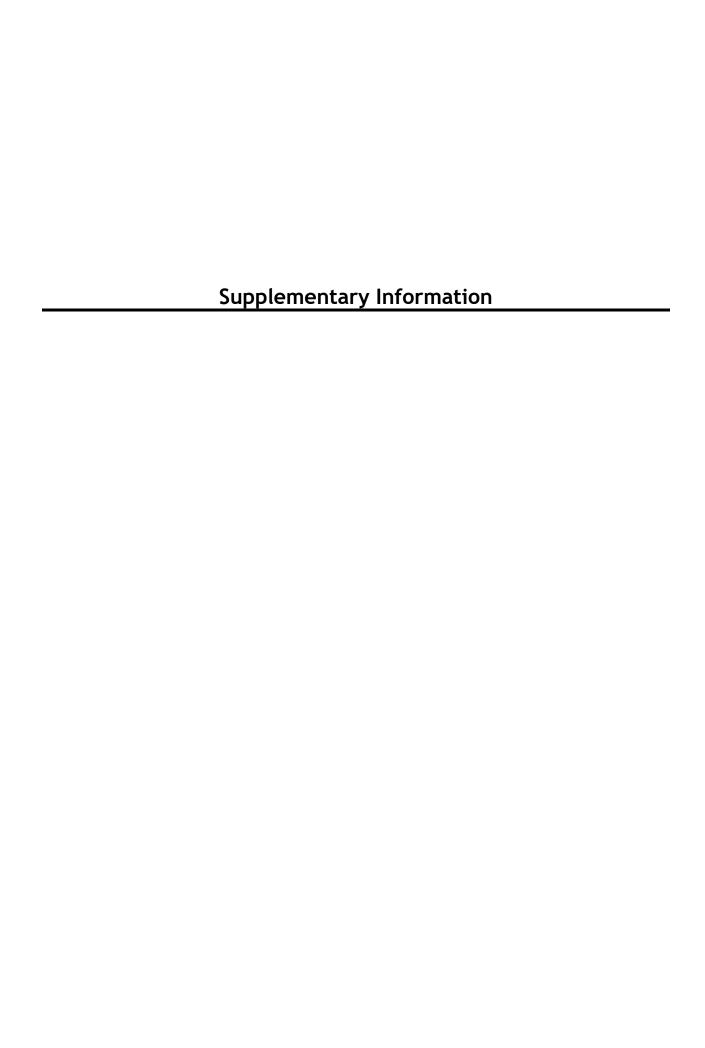
The various purposes of the above donor-restricted amounts are as follows:

- Overseas Development Community development is provided by training people in agriculture, health, income earnings, literacy, small business development, and leadership skills in order to transform communities and improve lives. This is accomplished, in large part, through mentoring local non-government organizations in under-served communities.
- Disaster Programs These programs provide disaster survivors with assistance. Overseas relief focuses on food, medicine, and other material aid. Domestic relief efforts focus on either granting funds to long-term recovery organizations or facilitating volunteer teams in order to conduct clean-up, needs assessment, and home reconstruction/repair to communities in disaster areas.
- Joseph Fund and Other These assets consist of the net book value of a gifted cottage and charitable contributions donors have stipulated for the Joseph Fund. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

#### 18. Net Assets Released from Donor Restrictions

Net assets were released from donor restrictions by incurring expenses, satisfying the restricted purposes, or by occurrence of the passage of time or other events specified by donors. The net assets released from restrictions are as follows:

Net Assets Released from Restrictions	\$ 5,698,781	\$ 4,019,431
Joseph Fund and other	69,685	164,443
Disaster programs	3,129,392	1,951,423
Overseas development	\$ 2,499,704	\$ 1,903,565
Year ended June 30,	2022	2021





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# Independent Auditor's Report on Supplementary Information

Our audits of the financial statements included in the preceding section of this report were conducted for the purpose of forming an opinion on those statements taken as a whole. The supplementary information presented in the following section of this report is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements, and to certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and to other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

BDO USA, LLP

December 21, 2022

World Renew

Details of Overseas Development Program Services

Year ended June 30,		2022		2021
Bangladesh	\$	692,539	\$	691,960
Cambodia	-	282,593	·	272,949
Guatemala		238,313		318,069
Haiti		494,093		489,657
Honduras		364,156		451,088
India		218,658		109,372
Kenya		301,916		180,646
Laos		856,117		402,939
Malawi		168,111		136,039
Mali		349,434		234,200
Mozambique		141,088		130,616
Nicaragua		543,352		496,498
Niger		411,165		359,770
Nigeria		459,956		392,459
Senegal		275,653		238,381
Sierra Leone		113,885		107,069
Tanzania		196,705		171,226
Uganda		864,643		822,591
Zambia		91,612		37,590
Regional ministries		1,259,776		905,672
Program development		1,281,153		1,338,680
<u>Total</u>	\$	9,604,918	\$	8,287,471

See accompanying independent auditor's report on supplementary information.