

World Renew

Financial Statements and Supplementary Information Years Ended June 30, 2025 and 2024

The report accompanying these financial statements was issued by BDO USA, P.C., a Virginia professional corporation, and the U.S. member of BDO International Limited, a UK company limited by guarantee.



World Renew

Financial Statements and Supplementary Information
Years Ended June 30, 2025 and 2024

World Renew

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Independent Auditor's Report

The Board of Directors
World Renew
Grand Rapids, Michigan

Opinion

We have audited the financial statements of World Renew (the Organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

BDO USA, P.C.

December 16, 2025

Financial Statements

World Renew

Statements of Financial Position

June 30, 2025

	Without Donor Restrictions			With Donor Restrictions	
	Operating	Designated	Total	Restrictions	Total
Assets					
Cash and cash equivalents	\$ 265,109	\$ -	\$ 265,109	\$ 876,658	\$ 1,141,767
Investments	-	8,271,611	8,271,611	6,057,228	14,328,839
Other investments	-	-	-	250,000	250,000
Field advances	566,226	-	566,226	-	566,226
Pledges and grants receivable	-	-	-	2,086,829	2,086,829
Interest and other receivables	66,959	-	66,959	-	66,959
Due from related parties	44,217	-	44,217	-	44,217
Prepaid expenses	424,792	-	424,792	-	424,792
Beneficial interest in assets held by the Barnabas Organization	-	-	-	5,240,027	5,240,027
Property and equipment	6,541,174	-	6,541,174	-	6,541,174
Less: accumulated depreciation	(1,521,267)	-	(1,521,267)	-	(1,521,267)
Total Assets	\$ 6,387,210	\$ 8,271,611	\$ 14,658,821	\$ 14,510,742	\$ 29,169,563
Liabilities and Net Assets					
Liabilities					
Accounts payable and accrued expenses	\$ 570,509	\$ -	\$ 570,509	\$ -	\$ 570,509
Due to World Renew in Canada	3,516,298	-	3,516,298	-	3,516,298
Annuities payable	80,110	-	80,110	-	80,110
Overseas severance accrual	103,311	-	103,311	-	103,311
Total Liabilities	4,270,228	-	4,270,228	-	4,270,228
Net Assets					
Without donor restrictions	2,116,982	8,271,611	10,388,593	-	10,388,593
With donor restrictions	-	-	-	14,510,742	14,510,742
Total Net Assets	2,116,982	8,271,611	10,388,593	14,510,742	24,899,335
Total Liabilities and Net Assets	\$ 6,387,210	\$ 8,271,611	\$ 14,658,821	\$ 14,510,742	\$ 29,169,563

See accompanying notes to financial statements.

World Renew

Statements of Financial Position

June 30, 2024

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	Without Donor Restrictions			With Donor Restrictions	
	Operating	Designated	Total		Total
Assets					
Cash and cash equivalents	\$ 868,910	\$ -	\$ 868,910	\$ 2,941,819	\$ 3,810,729
Investments	2,397,531	7,789,088	10,186,619	4,412,729	14,599,348
Field advances	1,018,865	-	1,018,865	-	1,018,865
Pledges and grants receivable	1,205,975	31,740	1,237,715	1,419,201	2,656,916
Interest and other receivables	91,690	-	91,690	-	91,690
Due from related parties	68,423	-	68,423	-	68,423
Prepaid expenses	474,714	-	474,714	-	474,714
Beneficial interest in assets held by the Barnabas Organization	-	-	-	4,885,572	4,885,572
Property and equipment	6,422,081	-	6,422,081	-	6,422,081
Less: accumulated depreciation	(1,246,106)	-	(1,246,106)	-	(1,246,106)
Total Assets	\$ 11,302,083	\$ 7,820,828	\$ 19,122,911	\$ 13,659,321	\$ 32,782,232
Liabilities and Net Assets					
Liabilities					
Accounts payable and accrued expenses	\$ 949,006	\$ -	\$ 949,006	\$ -	\$ 949,006
Due to World Renew in Canada	1,624,385	-	1,624,385	-	1,624,385
Line of credit	1,758,749	-	1,758,749	-	1,758,749
Annuities payable	82,284	-	82,284	-	82,284
Overseas severance accrual	299,357	-	299,357	-	299,357
Total Liabilities	4,713,781	-	4,713,781	-	4,713,781
Net Assets					
Without donor restrictions	6,588,302	7,820,828	14,409,130	-	14,409,130
With donor restrictions	-	-	-	13,659,321	13,659,321
Total Net Assets	6,588,302	7,820,828	14,409,130	13,659,321	28,068,451
Total Liabilities and Net Assets	\$ 11,302,083	\$ 7,820,828	\$ 19,122,911	\$ 13,659,321	\$ 32,782,232

See accompanying notes to financial statements.

World Renew

Statements of Activities

Year ended June 30, 2025

	Without Donor Restrictions			With Donor Restrictions	Total
	Operating	Designated	Total		
Revenues and Other Support					
Contributions - churches and individuals:					
Development programs	\$ 1,925,141	\$ -	\$ 1,925,141	\$ 533,266	\$ 2,458,407
Disaster programs	-	-	-	2,962,339	2,962,339
Donated services for disaster programs	973,937	-	973,937	-	973,937
Unspecified	5,265,132	2,971,599	8,236,731	1,418,102	9,654,833
Total Contributions - Churches and Individuals	8,164,210	2,971,599	11,135,809	4,913,707	16,049,516
Other revenues:					
Grants from others	170,452	-	170,452	2,509,457	2,679,909
Investment return, net	1,573,724	-	1,573,724	82	1,573,806
Miscellaneous	161,811	-	161,811	-	161,811
Net assets released from restrictions	6,926,280	-	6,926,280	(6,926,280)	-
Net assets released from designations	2,520,816	(2,520,816)	-	-	-
Total Revenues and Other Support	19,517,293	450,783	19,968,076	496,966	20,465,042
Expenses					
Program services:					
Overseas development	11,366,782	-	11,366,782	-	11,366,782
Disaster programs	5,160,092	-	5,160,092	-	5,160,092
Education and justice	2,061,666	-	2,061,666	-	2,061,666
Total Program Services	18,588,540	-	18,588,540	-	18,588,540
Support services:					
Fundraising	2,801,578	-	2,801,578	-	2,801,578
Management and general	2,598,495	-	2,598,495	-	2,598,495
Total Support Services	5,400,073	-	5,400,073	-	5,400,073
Total Expenses	23,988,613	-	23,988,613	-	23,988,613
Changes in Net Assets, before change in beneficial interest	(4,471,320)	450,783	(4,020,537)	496,966	(3,523,571)
Change in Beneficial Interest in Assets Held by the Barnabas Organization					
Contributions to the beneficial interest	-	-	-	1,000,000	1,000,000
Distributions from the beneficial interest	-	-	-	(1,061,989)	(1,061,989)
Change in net assets in the beneficial interest	-	-	-	416,444	416,444
Total Change in Beneficial Interest in Assets Held by the Barnabas Organization	-	-	-	354,455	354,455
Changes in Net Assets	\$ (4,471,320)	\$ 450,783	\$ (4,020,537)	\$ 851,421	\$ (3,169,116)

See accompanying notes to financial statements.

World Renew

Statements of Activities

Year ended June 30, 2024

	Without Donor Restrictions			With Donor Restrictions	Total
	Operating	Designated	Total		
Revenues and Other Support					
Contributions - churches and individuals:					
Development programs	\$ 2,694,825	\$ -	\$ 2,694,825	\$ 639,268	\$ 3,334,093
Disaster programs	-	-	-	853,621	853,621
Donated services for disaster programs	959,081	-	959,081	-	959,081
Unspecified	5,478,267	1,735,015	7,213,282	1,145,065	8,358,347
Total Contributions - Churches and Individuals	9,132,173	1,735,015	10,867,188	2,637,954	13,505,142
Other revenues:					
Grants from others	7,140	-	7,140	2,187,211	2,194,351
Investment return, net	2,264,677	-	2,264,677	-	2,264,677
Miscellaneous	141,475	-	141,475	11,586	153,061
Net assets released from restrictions	5,792,994	-	5,792,994	(5,792,994)	-
Net assets released from designations	2,283,215	(2,283,215)	-	-	-
Total Revenues and Other Support	19,621,674	(548,200)	19,073,474	(956,243)	18,117,231
Expenses					
Program services:					
Overseas development	10,745,075	-	10,745,075	-	10,745,075
Disaster programs	3,916,452	-	3,916,452	-	3,916,452
Education and justice	2,405,234	-	2,405,234	-	2,405,234
Total Program Services	17,066,761	-	17,066,761	-	17,066,761
Support services:					
Fundraising	2,881,771	-	2,881,771	-	2,881,771
Management and general	2,260,891	-	2,260,891	-	2,260,891
Total Support Services	5,142,662	-	5,142,662	-	5,142,662
Total Expenses	22,209,423	-	22,209,423	-	22,209,423
Changes in Net Assets, before change in beneficial interest	(2,587,749)	(548,200)	(3,135,949)	(956,243)	(4,092,192)
Change in Beneficial Interest in Assets Held by the Barnabas Organization					
Distributions from the beneficial interest	-	-	-	(1,265,367)	(1,265,367)
Change in net assets in the beneficial interest	-	-	-	385,125	385,125
Total Change in Beneficial Interest in Assets Held by the Barnabas Organization	-	-	-	(880,242)	(880,242)
Changes in Net Assets	\$ (2,587,749)	\$ (548,200)	\$ (3,135,949)	\$ (1,836,485)	\$ (4,972,434)

See accompanying notes to financial statements.

World Renew

Statements of Functional Expenses

Year ended June 30, 2025

	Program Services				Support Services				
	Overseas Development	Disaster Programs	Education and Justice	Total Program Services	Fundraising	Management and General	Total Support Services	Total	
Expenses									
Salaries	\$ 2,120,147	\$ 805,914	\$ 662,865	\$ 3,588,926	\$ 1,212,456	\$ 1,253,158	\$ 2,465,614	\$ 6,054,540	
Employee benefits	785,023	305,749	253,282	1,344,054	492,788	412,359	905,147	2,249,201	
Total Salaries and Employee Benefits	2,905,170	1,111,663	916,147	4,932,980	1,705,244	1,665,517	3,370,761	8,303,741	
Home office costs:									
Operations	834,006	137,026	803,020	1,774,052	688,898	676,484	1,365,382	3,139,434	
Printed materials	20,970	4,160	94,437	119,567	84,295	750	85,045	204,612	
Travel	84,816	39,278	65,561	189,655	117,930	122,100	240,030	429,685	
Facilities and equipment	41,519	50,410	12,798	104,727	25,777	117,756	143,533	248,260	
Training/education	8,528	88	6,511	15,127	9,728	9,298	19,026	34,153	
Promotional events and mailings	19,116	5,599	151,219	175,934	169,706	6,590	176,296	352,230	
Total Home Office Costs	1,008,955	236,561	1,133,546	2,379,062	1,096,334	932,978	2,029,312	4,408,374	
Field costs:									
Travel	307,789	223,930	-	531,719	-	-	-	531,719	
Vehicle	400,353	53,633	-	453,986	-	-	-	453,986	
Housing	167,791	3,126	-	170,917	-	-	-	170,917	
Field office costs	554,809	393,739	-	948,548	-	-	-	948,548	
Capital expenses	65,818	-	-	65,818	-	-	-	65,818	
Training/education	94,391	355	-	94,746	-	-	-	94,746	
National staff costs	1,403,213	973,937	-	2,377,150	-	-	-	2,377,150	
Objective costs:									
Food production	1,009,608	-	-	1,009,608	-	-	-	1,009,608	
Income generation	294,369	-	-	294,369	-	-	-	294,369	
Health	482,946	-	-	482,946	-	-	-	482,946	
HIV/AIDS awareness and prevention	14,991	-	-	14,991	-	-	-	14,991	
Literacy	71,459	-	-	71,459	-	-	-	71,459	
Community development	1,588,828	-	-	1,588,828	-	-	-	1,588,828	
Diaconal development	50,277	-	-	50,277	-	-	-	50,277	
Justice	764,125	-	11,973	776,098	-	-	-	776,098	
Disaster relief	-	2,163,148	-	2,163,148	-	-	-	2,163,148	
Other	181,890	-	-	181,890	-	-	-	181,890	
Total Field Costs	7,452,657	3,811,868	11,973	11,276,498	-	-	-	11,276,498	
Total Expenses	\$ 11,366,782	\$ 5,160,092	\$ 2,061,666	\$ 18,588,540	\$ 2,801,578	\$ 2,598,495	\$ 5,400,073	\$ 23,988,613	

See accompanying notes to financial statements.

World Renew
Statements of Functional Expenses

Year ended June 30, 2024

	Program Services				Support Services				
	Overseas Development	Disaster Programs	Education and Justice	Total Program Services	Fundraising	Management and General	Total Support Services	Total	
Expenses									
Salaries	\$ 2,290,147	\$ 676,679	\$ 603,050	\$ 3,569,876	\$ 1,278,808	\$ 1,002,073	\$ 2,280,881	\$ 5,850,757	
Employee benefits	764,704	198,874	205,979	1,169,557	461,118	344,004	805,122	1,974,679	
Total Salaries and Employee Benefits	3,054,851	875,553	809,029	4,739,433	1,739,926	1,346,077	3,086,003	7,825,436	
Home office costs:									
Operations	279,171	162,446	1,137,995	1,579,612	631,190	721,210	1,352,400	2,932,012	
Printed materials	-	4,242	162,296	166,538	162,126	5,022	167,148	333,686	
Travel	75,578	19,866	81,130	176,574	90,082	66,969	157,051	333,625	
Facilities and equipment	59,098	94,109	38,615	191,822	86,698	92,012	178,710	370,532	
Training/education	65,126	1,273	24,246	90,645	5,312	11,817	17,129	107,774	
Promotional events and mailings	2,044	22,013	151,923	175,980	166,437	17,784	184,221	360,201	
Total Home Office Costs	481,017	303,949	1,596,205	2,381,171	1,141,845	914,814	2,056,659	4,437,830	
Field costs:									
Travel	362,637	239,638	-	602,275	-	-	-	602,275	
Vehicle	150,909	28,075	-	178,984	-	-	-	178,984	
Housing	304,612	60,582	-	365,194	-	-	-	365,194	
Field office costs	501,589	432,340	-	933,929	-	-	-	933,929	
Capital expenses	300,513	1,148	-	301,661	-	-	-	301,661	
Training/education	102,063	143	-	102,206	-	-	-	102,206	
National staff costs	1,566,069	959,081	-	2,525,150	-	-	-	2,525,150	
Objective costs:									
Food production	1,153,122	-	-	1,153,122	-	-	-	1,153,122	
Income generation	243,416	-	-	243,416	-	-	-	243,416	
Health	439,005	-	-	439,005	-	-	-	439,005	
HIV/AIDS awareness and prevention	-	-	-	-	-	-	-	-	
Literacy	108,058	-	-	108,058	-	-	-	108,058	
Community development	1,189,921	-	-	1,189,921	-	-	-	1,189,921	
Justice	600,861	-	-	600,861	-	-	-	600,861	
Disaster relief	-	1,015,943	-	1,015,943	-	-	-	1,015,943	
Other	186,432	-	-	186,432	-	-	-	186,432	
Total Field Costs	7,209,207	2,736,950	-	9,946,157	-	-	-	9,946,157	
Total Expenses	\$ 10,745,075	\$ 3,916,452	\$ 2,405,234	\$ 17,066,761	\$ 2,881,771	\$ 2,260,891	\$ 5,142,662	\$ 22,209,423	

See accompanying notes to financial statements.

World Renew

Statements of Changes in Net Assets

	Without Donor Restrictions	With Donor Restrictions	Total
Balance, July 1, 2023	\$ 17,545,079	\$ 15,495,806	\$ 33,040,885
Changes in net assets	(3,135,949)	(1,836,485)	(4,972,434)
Balance, June 30, 2024	14,409,130	13,659,321	28,068,451
Changes in net assets	(4,020,537)	851,421	(3,169,116)
Balance, June 30, 2025	\$ 10,388,593	\$ 14,510,742	\$ 24,899,335

See accompanying notes to financial statements.

World Renew

Statements of Cash Flows

<i>Year ended June 30,</i>	2025	2024
Cash Flows from Operating Activities		
Changes in net assets	\$ (3,169,116)	\$ (4,972,434)
Adjustments to reconcile changes in net assets to net cash used in operating activities:		
Change in value of annuities	12,870	12,716
Depreciation	275,161	362,701
Net realized loss (gain) on sale of investments	(10,704)	138,513
Net unrealized gain on investments	(1,215,635)	(1,808,730)
Net change in beneficial interest in assets held by the Barnabas Organization	(416,444)	(385,125)
Net gain on disposal of property and equipment	-	(6,913)
Changes in assets and liabilities:		
Field advances	452,639	(557,313)
Due to (from) related parties	24,206	(157,922)
Due from (to) World Renew in Canada	1,891,913	(543,660)
Pledges and grants receivable	570,087	(724,817)
Interest and other receivables	24,731	22,513
Prepaid expenses	49,922	(98,856)
Accounts payable and accrued expenses	(378,497)	208,003
Overseas severance accrual	(196,046)	2,702
Net Cash Used in Operating Activities	(2,084,913)	(8,508,622)
Cash Flows from Investing Activities		
Proceeds from sale of property and equipment	-	6,913
Purchases of property and equipment	(119,093)	(130,961)
Contributions to the beneficial interest	(1,000,000)	-
Distributions from the beneficial interest	1,061,989	1,265,367
Sale of investments	4,100,000	7,100,000
Purchases of investments	(2,853,152)	(600,697)
Net Cash Provided by Investing Activities	1,189,744	7,640,622
Cash Flows from Financing Activities		
Principal payment on line of credit	(1,758,749)	(670,751)
Payments on annuity agreements	(15,044)	(15,714)
Net Cash Used in Financing Activities	(1,773,793)	(686,465)
Net Decrease in Cash and Cash Equivalents	(2,668,962)	(1,554,465)
Cash and Cash Equivalents, beginning of year	3,810,729	5,365,194
Cash and Cash Equivalents, end of year	\$ 1,141,767	\$ 3,810,729

See accompanying notes to financial statements.

World Renew

Notes to Financial Statements

1. Organization

World Renew (the Organization), a Michigan nonprofit corporation, operates under the direction of the Synod of the Christian Reformed Church. The purpose of the Organization is to provide technical and rehabilitation assistance, as well as disaster relief, on a worldwide basis.

The Organization's program services are described as follows:

- *Overseas Development* - The Organization works overseas on community development by training people in agriculture, health, income earnings, literacy, small business development, and leadership skills in order to transform communities and improve lives. This is accomplished, in large part, through mentoring local non-government organizations in under-served communities.
- *Disaster Programs* - The Organization provides disaster survivors with assistance. Overseas relief focuses on food, medicine, and other material aid. Domestic relief efforts focus on either granting funds to long-term recovery organizations or facilitating volunteer teams in order to conduct clean-up, needs assessment, and home reconstruction/repair to communities in disaster areas.
- *Education and Justice* - The Organization educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development.

2. Summary of Significant Accounting Policies

Basis of Presentation

Revenues and contributions are reported as follows:

- Revenues are reported as increases in net assets without donor restrictions, unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restrictions. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions, unless their use is restricted by explicit donor stipulation. Expirations of net assets with donor restrictions (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. Contributions with donor-imposed restrictions where the restrictions are met in the same year as the contribution is received are reported as revenues without donor restrictions.
- Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until they become unconditional; that is, when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value.

During the fiscal years ended June 30, 2025 and 2024, \$2,520,816 and \$2,283,215, respectively, was released from designation and moved to operating net assets without donor restrictions.

World Renew

Notes to Financial Statements

Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect amounts reported therein. Due to the inherent uncertainty involved in making estimates, actual results reported in future periods may differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand and estimated highly liquid financial instruments with original maturities of less than three months when purchased.

Concentrations of Credit Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist of cash and cash equivalents. The Organization places its cash and cash equivalents with high-credit, qualified institutions. At times, the amount of cash and cash equivalents may be in excess of the respective institutions' insurance limits. The Organization has not experienced any losses in such accounts, and management believes the Organization is not exposed to any unusual credit risk on cash and cash equivalents.

Investments

Investments are carried at fair value, as determined by quoted market prices and other measurement inputs. See Notes 5 and 6 for additional disclosures on investments.

Field Advances

Field advances represent holdings of overseas offices for use of current and future programs consisting of reconciled overseas bank accounts; petty cash holdings; staff advances; prepaid assets; liabilities; and, in certain offices, emergency evacuation funds.

Pledges and Grants Receivable

Pledges and grants receivable consist of unconditional promises to give and are recorded in the year the promise is made. Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows.

The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contribution revenue. The interest rate used in computing the discount of the estimated future cash flows was 9.32% for pledges received in 2025 and 2024. The discount was recognized as contributions revenue in 2025 and 2024. An allowance for uncollectible contributions receivable is provided based on management's judgment, including such factors as prior collection history, subsequent collections, type of contribution, and nature of fundraising activity. There was no allowance for uncollectible contributions recorded as of June 30, 2025 and 2024. Conditional promises to give are not included as revenue until the conditions are substantially met.

World Renew

Notes to Financial Statements

Property, Equipment, and Depreciation

Property and equipment are carried at cost less accumulated depreciation. Property and equipment purchases of \$5,000 or more are capitalized and depreciated using the straight-line method over the estimated useful lives of the assets, which range from two to 40 years. Property and equipment, for use in international fields, are expensed at the time of purchase.

Net Assets

Net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions

Net assets without donor restrictions are available for use at the discretion of the board of trustees (the Board) and/or management for general operating purposes. From time to time, the Board designates a portion of these net assets for specific purposes, which make them unavailable for use at management's discretion. The Board has designated a portion of net assets without donor restrictions as a quasi-term-endowment (an amount to be treated by management as if it were part of the donor-restricted term-endowment) for the purpose of securing the Organization's long-term financial viability. See Note 16 for further details.

Net Assets with Donor Restrictions

Net assets with donor restrictions consist of assets whose use is limited by donor-imposed, time, and/or purpose restrictions. The Organization reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires—that is, when a stipulated time restriction ends, or a purpose restriction is accomplished—the net assets are reclassified as net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. See Notes 17 and 18 for further details.

Donated Services

Donated services are reflected in the statements of activities to the extent that they are in accordance with GAAP. Skilled volunteer service hours of 27,995 and 28,638 were contributed to the Organization and recorded in the statements of activities in the amount of \$973,937 and \$959,081 as revenues and expenses during the years ended June 30, 2025 and 2024, respectively. The skills provided include management, construction trades, and accounting. Certain other donated services are not reflected in the financial statements inasmuch as these services do not create or enhance nonfinancial assets or require specialized skills. Volunteer service hours of approximately 69,000 and 64,800 were contributed to the Organization, but not reflected in the financial statements, during the years ended June 30, 2025 and 2024, respectively, by approximately 1,261 and 1,027 individuals, respectively.

Donated Materials

Donated materials are recorded in the financial statements when such donations are significant and meet the criteria of the Financial Accounting Standards Board (FASB) standard previously mentioned.

World Renew

Notes to Financial Statements

Grants from Others

Grants from others are recorded as deferred revenue upon receipt of advances. Grant revenues are recognized as related expenses are incurred.

Cost Allocation Plan

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs incurred for the joint purpose of educating constituents and soliciting financial support have been allocated according to the amount the program and support services benefited. For the 2025 and 2024 fiscal years, respectively, these joint costs totaled \$1,956,632 and \$2,104,536, with an allocation of \$978,316 and \$1,052,268 to fundraising and an allocation of \$978,316 and \$1,052,268 to education and justice.

In July 2023, the Organization started its implementation enterprise resource planning software (ERP). This implementation work continued through the entire fiscal year ended June 30, 2025. The new system strengthens programming through timely collection of shared transactional data from multiple sources. Program staff can utilize this new system to manage business activities, including accounting, procurement, project management, risk management, and budget planning. The U.S. finance team spent considerable time and effort during the 2024 and 2025 fiscal years implementing the new structure and continues to spend significant time assisting overseas staff with their implementation. The total 2025 fiscal year costs of the finance department were \$1,075,337, of which 30.00% (\$322,601) was allocated to overseas development and the remaining 70.00% (\$752,736) to management and general in recognition of this ERP implementation. The total 2024 fiscal year costs of the finance department were \$983,349, of which 40% (\$393,340) was allocated to overseas development and the remaining 60% (\$590,009) to management and general in recognition of this ERP implementation.

Investment Return, Net

Investment return, net, consists of realized and unrealized gains and losses, interest and dividends, the change in the present value of annuities payable, and investment expenses.

Functional Allocation of Expenses

The statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area of the Organization are reported as expenses of those functional areas. A portion of general and administrative costs that benefit multiple functional areas (indirect costs) have been allocated across programs and other support services based on the proportion of full-time employee equivalents of a program or other support service, versus the total organizational full-time employee equivalents.

Income Taxes

The Organization is exempt from federal income taxes due to its status as a not-for-profit corporation under Internal Revenue Code Section 501(c)(3), and contributions are deductible for federal income tax purposes. The Organization is not aware of any material uncertain tax positions.

World Renew

Notes to Financial Statements

Subsequent Events

Management has evaluated subsequent events through December 16, 2025, the date the financial statements were available to be issued. Based on evaluation, there were no matters identified that had a significant impact on the financial statements presented.

3. Liquidity

The Organization's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

<i>June 30,</i>	2025	2024
Cash and cash equivalents - without donor restrictions	\$ 265,109	\$ 868,910
Investments - without donor restrictions	8,271,611	10,186,619
Field advances	566,226	1,018,865
Pledges and grants receivable	-	1,237,715
Interest and other receivables	66,959	91,690
Total Financial Assets Available Within One Year	9,169,905	13,403,799
Less:		
Amounts unavailable for general expenditures within one year, due to:		
Portion of pledges and grants receivable not expected to be received within one year	-	(158,201)
Amounts unavailable to management without Board approval:		
Investments Board-designated for Joseph Fund	(6,152,734)	(5,597,172)
Pledges and grants receivable	-	(31,740)
Total Financial Assets Available to Management for General Expenditures Within One Year	\$ 3,017,171	\$ 7,616,686

Pledges and grants receivable in the table above only include the amounts without donor restrictions to be received within one year of the statement of financial position date.

As part of the Organization's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

4. Property and Equipment

A summary of property and equipment is as follows:

<i>June 30,</i>	2025	2024
Land	\$ 284,600	\$ 284,600
Buildings and improvements	4,988,222	4,988,222
Vehicles and equipment	1,268,352	1,149,259
Total	\$ 6,541,174	\$ 6,422,081

World Renew

Notes to Financial Statements

Depreciation expense was \$275,161 and \$362,701 for the years ended June 30, 2025 and 2024, respectively.

5. Investments

Investment Risk

The Organization invests in various securities, including government bonds, corporate bonds, equity funds, money market funds, and other debt instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term, and such changes could materially affect the amounts reported in the statements of financial position.

Investments are summarized as follows:

<i>June 30,</i>	2025	2024
Investments held by World Renew:		
Fixed-income portfolio	\$ 4,824,161	\$ 5,843,611
Balanced portfolio	9,504,357	8,755,431
Cash equivalents	321	306
Total Investments	\$ 14,328,839	\$ 14,599,348
Other Investments	\$ 250,000	\$ -

Investments are carried at fair value. Fair value is determined by closing market prices at fiscal year-end. Unrealized appreciation and depreciation of investments held at fair value as of the fiscal year-end are determined using the beginning of the fiscal year market value or purchase price, if acquired since that date. Purchase and sales of securities are recorded on a trade-date basis. Interest income is recorded on an accrual basis.

Other investments of \$250,000 for the year ended June 30, 2025 consist of a certificate of deposit held by the bank as collateral for the Organization's monthly corporate credit card spending activity.

Net investment return of approximately \$1,574,000 and \$2,265,000 for the years ended June 30, 2025 and 2024, respectively, represented reinvested investment and dividend income of approximately \$347,700 and \$594,800, plus unrealized gains of approximately \$1,215,600 and \$1,808,700, respectively, and realized investment gain (loss) of approximately \$10,700 and \$(138,500), respectively.

6. Fair Value Measurements

In accordance with the FASB standard relating to fair value measurements, the Organization classifies its investments and annuities payable into Level 1, which refers to securities valued using quoted prices from active markets for identical assets; Level 2, which refers to securities and annuities not traded on an active market, but for which observable market inputs are readily available; and Level 3, which refers to securities and other investments valued based on significant unobservable inputs. The valuation technique utilized by the Organization for its Level 2 investments

World Renew

Notes to Financial Statements

is the market approach, which uses prices and other relevant information generated by market transactions involving identical or comparable assets. Annuities payable are valued at present value. Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement.

The following tables set forth by level, within the fair value hierarchy, a summary of the Organization's investments and annuities payable measured at fair value on a recurring basis:

June 30, 2025

	Level 1	Level 2	Level 3	Total
Investments	\$ 10,376,645	\$ 3,952,194	\$ -	\$ 14,328,839
Other investments	250,000	-	-	250,000
Investments, at fair value	\$ 10,626,645	\$ 3,952,194	\$ -	\$ 14,578,839
Annuities Payable	\$ -	\$ 80,110	\$ -	\$ 80,110

June 30, 2024

	Level 1	Level 2	Level 3	Total
Investments	\$ 10,064,217	\$ 4,535,131	\$ -	\$ 14,599,348
Investments, at fair value	\$ 10,064,217	\$ 4,535,131	\$ -	\$ 14,599,348
Annuities Payable	\$ -	\$ 82,284	\$ -	\$ 82,284

7. Pledges and Grants Receivable

Pledges and grants receivable consist of the following unconditional promises to give:

June 30,	2025	2024
Amount due in less than one year	\$ 1,899,184	\$ 2,337,261
Amount due in one to five years	205,138	394,642
Total Pledges and Grants Receivable	2,104,322	2,731,903
Less: discount	(17,493)	(74,987)
Total	\$ 2,086,829	\$ 2,656,916

8. Line of Credit

The Organization had available borrowings under a revolving bank line-of-credit agreement. The agreement provided for borrowings of up to \$3,000,000 at June 30, 2024. Interest on borrowings was payable monthly at 3.00% above the Secured Overnight Financing Rate (SOFR) (effectively 9.32% at June 30, 2024). The line of credit was secured by the Organization's cash holdings at the lending bank. The agreement matured on October 24, 2024 and was not renewed. There was \$0 and \$1,758,749 outstanding as of June 30, 2025 and 2024, respectively. The line of credit subjected the Organization to certain covenants, with which the Organization was in compliance prior to the termination of this revolving bank line-of-credit agreement.

World Renew

Notes to Financial Statements

9. Annuities Payable

Donors have transferred assets to the Organization in exchange for the right to receive a predetermined return during their lifetime (an annuity). A portion of the transfer is considered to be a charitable contribution for income tax purposes. Upon receipt of the transfer, the Organization records a liability for the annuity payable at the present value of future payments based on life expectancy and the midterm federal rate for U.S. Treasury bills for the month the contract is written with the same maturity as the average life expectancy of the annuitants. The difference between the liability recognized for the annuity and the amount of the transfer is recognized as unrestricted contribution income at the date of the gift, unless the gift portion is restricted. Annuity payments are charged against the liability, which, at the end of each fiscal year, is adjusted to the present value of future payments based on life expectancy—utilizing the Internal Revenue Service (IRS) life expectancy tables for males and females—and the interest rate commensurate with the remaining expected term of the contract 3.8% to 8.0% at June 30, 2025 and 2024, respectively. The resulting adjustment is netted against investment return in the statements of activities.

10. Conditional Support

The Organization has been identified as the primary beneficiary of charitable gift annuities that donors have entered into with the Barnabas Organization. These are considered conditional contributions, as the Organization receives no funds until the donor's death. The total amount of these conditional contributions was \$741,672 and \$728,023 at June 30, 2025 and 2024, respectively. Conditional promises to give are not recognized as revenue until they become unconditional—that is, when the conditions on which they depend are substantially met.

11. Due to World Renew in Canada

Disaster programs, overseas development projects, management and general expenses, and certain fundraising costs are funded jointly by the Organization and World Renew in Canada. Payable to or receivables from World Renew in Canada result depending on the original funding source of these shared costs. The amount due to World Renew in Canada was \$3,516,298 and \$1,624,385 for the years ended June 30, 2025 and 2024, respectively.

12. Employee Retirement Plan

The Organization contributes to the Christian Reformed Church Employees' Savings Plan, a defined contribution retirement plan for the benefit of covered employees. The Organization's obligation to the plan is limited to a matching contribution of up to 4% of eligible wages, with employer discretionary contributions equaling 6% of eligible wages of qualified employees for the years ended June 30, 2025 and 2024.

Retirement plan contribution expense for the years ended June 30, 2025 and 2024 amounted to \$597,300 and \$552,100, respectively, for the plan.

World Renew

Notes to Financial Statements

13. Transactions with Other Christian Reformed Church Agencies

Transactions with Other Christian Reformed Church Agencies

The Organization incurred charges of \$266,847 and \$357,200 in 2025 and 2024, respectively, for administrative support, copying, mailing, and other services. The Organization made grants to or paid project expenses on behalf of other Christian Reformed Church entities totaling \$12,500 and \$25,000 in 2025 and 2024, respectively.

Amount Due from Other Christian Reformed Church Agencies

The Organization's amount due from other Christian Reformed Church agencies was \$44,217 and \$68,423 at June 30, 2025 and 2024, respectively.

14. Term Endowments

The Organization has established two term endowment funds in order to apply certain types of financial support received against the Organization's financial operations over an extended period of time.

The first of these term endowments, called the Joseph Fund, consists of both Board-designated funds, representing estate monies received without any donor restrictions, and donor-restricted funds—charitable contributions donors have stipulated for the Joseph Fund. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

The second of these term endowments, called the Village Savings and Loan Fund, consists of donor-restricted funds—charitable contributions donors have stipulated for the Village Savings and Loan Fund. These funds are included within the overseas development category of restricted net assets. In the first year and subsequent 14 years, approximately 6.67% is released to operations meeting certain program criteria.

As required by GAAP, net assets associated with these term endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

In the fiscal years ended June 30, 2025 and 2024, the Organization had the following changes in Board-designated and donor-restricted term endowments:

	Village Savings and Loan Fund with Donor Restrictions	Joseph Fund Board-Designated	Joseph Fund with Donor Restrictions
Balance, July 1, 2023	\$ 123,999	\$ 8,369,028	\$ 170,812
Gifts received and adjustments	-	1,735,015	35,000
Releases	(26,224)	(2,283,215)	(62,889)
Balance, June 30, 2024	97,775	7,820,828	142,923
Gifts received and adjustments	3,100	2,971,599	445,781
Releases	(26,431)	(2,520,816)	(102,250)
Balance, June 30, 2025	\$ 74,444	\$ 8,271,611	\$ 486,454

World Renew

Notes to Financial Statements

15. Beneficial Interest in Assets Held by the Barnabas Organization

The Organization has a beneficial interest in the net assets of the Barnabas Organization related to trusts that donors have established at the Barnabas Organization that designate the Organization as the primary beneficiary. This beneficial interest is adjusted annually to reflect the changes in the net assets of these trusts and amounts transferred to the Organization during the reporting period.

The total changes in beneficial interest in the net assets of the Barnabas Organization are summarized as follows:

<i>Year ended June 30,</i>	2025	2024
Beginning Balance	\$ 4,885,572	\$ 5,765,814
Change in beneficial interest in the net assets held by the Barnabas Organization before contributions	416,444	385,125
Contributions from donors to the beneficial interest	1,000,000	-
Distributions to the Organization	(1,061,989)	(1,265,367)
Ending Balance	\$ 5,240,027	\$ 4,885,572

16. Net Assets Without Donor Restrictions

The Organization's net assets without donor restrictions are comprised of undesignated and Board-designated amounts for the following purposes:

<i>June 30,</i>	2025	2024
Net Assets Without Donor Restrictions		
Undesignated (operating)	\$ 2,116,982	\$ 6,588,302
Board-designated for Joseph Fund	8,271,611	7,820,828
Total Net Assets Without Donor Restrictions	\$ 10,388,593	\$ 14,409,130

17. Net Assets with Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods:

<i>June 30,</i>	2025	2024
Overseas development	\$ 8,806,559	\$ 7,957,391
Disaster programs	5,107,871	5,470,995
Education and justice	109,858	88,012
Joseph Fund	486,454	142,923
Total Net Assets with Donor Restrictions	\$ 14,510,742	\$ 13,659,321

The various purposes of the above donor-restricted amounts are as follows:

- *Overseas Development* - Community development is provided by training people in agriculture, health, income earnings, literacy, small business development, and leadership skills in order to transform communities and improve lives. This is accomplished, in large part, through mentoring local non-government organizations in under-served communities.

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Notes to Financial Statements

- *Disaster Programs* - These programs provide disaster survivors with assistance. Overseas relief focuses on food, medicine, and other material aid. Domestic relief efforts focus on either granting funds to long-term recovery organizations or facilitating volunteer teams in order to conduct clean-up, needs assessment, and home reconstruction/repair to communities in disaster areas.
- *Education and Justice* - The Organization educates constituency and provides opportunities, through work groups and volunteer positions, for people to serve in North America and overseas in community development.
- *Joseph Fund* - These assets consist of the charitable contributions donors have stipulated for the Joseph Fund. In the first year, 10% of the Joseph Fund's monies received are released to operations. Then, 15% is released to the Organization's operations for each of the subsequent six years.

18. Net Assets Released from Donor Restrictions

Net assets were released from donor restrictions by incurring expenses, satisfying the restricted purposes, or by occurrence of the passage of time or other events specified by donors. The net assets released from restrictions are as follows:

<i>Year ended June 30,</i>	2025	2024
Overseas development	\$ 2,947,413	\$ 2,628,439
Disaster programs	3,337,463	2,310,255
Education and justice	539,154	791,411
Joseph Fund	102,250	62,889
Net Assets Released from Restrictions	\$ 6,926,280	\$ 5,792,994

Supplementary Information



Independent Auditor's Report on Supplementary Information

Our audits of the financial statements included in the preceding section of this report were conducted for the purpose of forming an opinion on those statements taken as a whole. The supplementary information presented in the following section of this report is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements, and to certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and to other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements taken as a whole.

BDO USA, P.C.

December 16, 2025

World Renew

Details of Overseas Development Program Services

<i>Year ended June 30,</i>	2025	2024
Bangladesh	\$ 298,639	\$ 730,342
Cambodia	435,635	361,910
Guatemala	504,702	382,596
Haiti	411,565	335,281
Honduras	726,034	710,387
India	191,582	248,450
Kenya	623,471	415,231
Laos	741,861	685,131
Malawi	222,161	145,996
Mali	299,124	243,786
Mozambique	63,314	137,445
Nicaragua	637,059	701,588
Niger	449,136	444,762
Nigeria	641,517	489,254
Senegal	277,940	373,249
Sierra Leone	95,450	106,572
Tanzania	91,781	203,807
Uganda	1,115,314	888,286
Zambia	251,566	101,843
Regional ministries	1,361,355	1,470,706
Program development	1,927,576	1,568,453
Total	\$ 11,366,782	\$ 10,745,075

See accompanying independent auditor's report on supplementary information.